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HANDBOOK

PROCEDURES FOR

ADMINISTERING THE CIA CIVILIAN STANDBY RESERVE

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GROUP 1

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1. GENERAL. This handbook describes procedures for the processing and initial assignment of individuals to the CIA Civilian Standby Reserve and the administration of the program, including the use of such personnel on a current basis in tasks such as those listed in subparagraph a (2),

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- 2. INITIAL PROCESSING PROCEDURES.
- a. The names of those former employees and consultants recommended for membership in the Civilian Standby Reserve under the procedures outlined in ______ other than those discussed in paragraph 8 b, below, will be screened through the Contract Personnel Division, Office of Personnel and the Office of Security for clearance to contact.
- b. Individuals cleared for contact will be invited by letter (Exhibit A) to become members of the Civilian Standby Reserve. A non-Agency revealing letterhead will be used and the letters will be sent by registered mail to last known addresses. Invitational letters will be accompanied by a questionnaire (Exhibit B) to be completed by those who agree to accept membership in the reserve.
- 3. ADMINISTRATION OF REGISTER. Information available from Agency records, supplemented by that received from the Reservist on initial and follow-up questionnaires, will be recorded in the Agency's RCA 501 Electronic Data Processing system from which special runs can be produced as required; i.e., grouped according to skill, language ability, geographical area, employment affiliation, availability for special tasks. etc.

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4. PROCESSING FOR POSSIBLE CURRENT USE. Offices, major staffs and	
divisions which desire to explore the assets of the Civilian Standby	
Reserve for possible current use will submit their requirements to the	
Office of Personnel on Form No (Exhibit C). The Office of Per-	
sonnel will nominate Civilian Standby Reservists against such require-	
ments and will furnish the requesting office with a biographic profile,	
a copy of completed questionnaire (Exhibit B) and any other available	
information which is pertinent.	
5. CONTACT REGARDING POSSIBLE CURRENT USE. The methods of establishing	
personal contact with Civilian Standby Reservists regarding possible	
current use will vary according to the task to be performed but, in	
general, it is expected that the following contact procedures will pre-	
vail:	
a. Through an appropriate Office of Personnel Field Recruiter for	
securing assistance in spotting, recruitment, or out-placement.	
b. Through a Field Contact Office for assistance in overt tasks other	
than those listed in subparagraph a, above.	
c. By a case officer for covert operational assistance.	
6. CONTRACTING POLICIES AND PROCEDURES.	
a. Contracts for Civilian Standby Reservists who are to be used on a	
current basis will be processed in accordance with the pertinent	
provisions of Contract Personnel Regulation 25	X1A

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- 7. PERIODIC FOLLOW-UP CONTACT. Civilian Standby Reservists not being used on a current basis will be contacted periodically by the Office of Personnel to determine continued availability and interest and to develop other potentially useful information such as change in status or acquisition of new skills. (See paragraph 3, and para- 25×1A graph 8, below, for procedures for identifying Civilian Standby Reservists who are placed under contract).
- 8. SECURITY PRECAUTIONS.
- a. The following procedures will be followed in order to reduce the possibility of contacting potential or actual members of the Civilian Standby Reserve who are to be used on a current basis:
 - (1) At time of exit interview a cover sheet (Exhibit D) will be placed in the 201 file of former employees whose 1152's or 1152a's contain a recommendation for membership in the Civilian Standby Reserve. This will be replaced with another cover sheet (Exhibit E) when the individual actually becomes a member of the Reserve.
 - (2) In any case involving a former employee whose 201 file has been flagged as outlined in subparagraph a, above, Form No. 204, Contract Information and Check List, as well as the final contract, will be stamped "RECOMMENDED FOR CIVILIAN STANDBY

RESERVE" or "MEMBER CIVILIAN STANDBY RESERVE" as appropriate.

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- b. Although the Office of Personnel will maintain a record of the following categories of former employees, they will not be contacted in a routine manner regarding possible membership in the Civilian Standby Reserve:
 - (1) Those married to an Agency employee.
 - (2) Those residing outside the United States.
 - (3) Those who are placed under contract for current use prior to becoming members of the Reserve. (See paragraph 3,

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above for procedures for identifying such personnel).

Dear	${\tt Mr}$.	:

I would like to take this opportunity to invite you, on behalf of the Director, to become a member of the organization's Civilian Standby Reserve. The purpose of this reserve program is to establish and maintain on a current basis a register of certain former employees who, because of their particular skills and/or status, are believed to be capable of rendering invaluable assistance to the organization.

The basic objective of the program is to remain in touch with a selected group of persons who might be willing, if circumstances permit, to rejoin the organization in full time status in event of urgent need in a future emergency. However, we believe that the assistance which could be rendered by such a group on a current basis is equally important. As you probably know, our normal operations require a variety of tasks which can best be performed on a part time basis by persons outside the organization because of their special skills, status, association, employment affiliation and/or geographical location. Needless to say, the added knowledge of some of the intricacies of the organization possessed by a former employee would provide a better understanding of the requirement and facilitate the performance of the task. In addition, we visualize that the members of such a reserve could render invaluable assistance in such areas as recruitment and out-placement of personnel.

Membership in the Reserve does not obligate an individual to perform any services but does reflect a willingness to be considered as available should the need arise and should personal circumstances permit.

It should be clearly understood that Reservists will not be asked to undertake any tasks which would in any way jeopardize or interfere with their regular employment, whether in private enterprise or with the Federal Government. Any military reserve obligation or commitment would, of course, take priority.

I am sure you understand that it is impractical for the organization to foster an "Association" for its former employees and that it is essential that information regarding the existence of this Reserve or membership therein not be divulged unnecessarily. While formal recognition cannot be given for services rendered, I trust that the personal satisfaction which you will derive from this opportunity to again serve the organization is sufficient to merit your giving serious consideration to becoming a member of the Reserve.

If you are interested in this program, please complete and return the enclosed questionnaire at your earliest convenience. You may be contacted at some future date, either by letter from this office, or in person by an accredited representative, if you indicate on your questionnaire a willingness and a capability to undertake special tasks from time to time. At any rate, we expect to contact all Reservists periodically on a routine basis in order to ascertain current address and to develop other potentially useful information. We may of course suspend contact during any period that a Reservists is engaged in a mission for the organization or while traveling or residing outside the United States.

Sincerely.

	QUESTIONNAIRE FOR CIVILIAN STANDBY RESERVISTS
1.	Name:
2.	Permanent Address:
3.	Mailing Address:
	4. Telephone Number:
5.	Current Employment Affiliation:
6.	Nature of Duties:
7.	Current military reserve status:
	a. Service:
	b. Unit:
	c. Location:
	d. Expiration of Obligation (If applicable):
	e. Military reserve grade:
8.	Remarks concerning full time employment in a national emergency:
9.	Remarks concerning current occasional part time employment:
	a. Special considerations (4f annitable)
	1 and complact dolong (il applicable):
	to reach year
	which could be devoted to a task if necessary:
	(2) Time of year most suitable:
	(3) Advance notice required:

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		(4) Ability to travel:
		(a) Immediate area
		(b) Anywhere in U.S.
		(c) Other
	ъ.	Remarks concerning any planned travel or temporary residence
		outside the United States:
10.	Addi	tional Remarks (Comments regarding possible ways of assisting):
	-	
,		
		(Signature)
		(Date)
		2

SECRET (When Filled In)

tructions: Complete in	Triplianto Formad Control
Compile to III	Triplicate - Forward Copies 1 and 2 to OP
Submitted By (Office)	2. Date
Nature of Assistance Re	quired (Give maximum details under "Remarks"):
Recruitment	
Out-placement	Development of source leads (investig
Backstopping	
Spotting	Operational (Specify)
Other (Specify)	
D	
Nambers of D	
Number of Reservists nee	ded 5. Date Required:
	and a second
Estimated duration of re	
	quirement:(area knowledge, language, etc.):
Special skills required	(area knowledge, language, etc.):
Special skills required	
Special skills required	(area knowledge, language, etc.):which assistance is desired:
Special skills required Geographical area(s) in	(area knowledge, language, etc.):which assistance is desired:
Geographical area(s) in Anticipated modus operand	(area knowledge, language, etc.): which assistance is desired:
Geographical area(s) in Anticipated modus operand	(area knowledge, language, etc.):which assistance is desired:
Geographical area(s) in a Anticipated modus operand	(area knowledge, language, etc.): which assistance is desired: di: Lishing initial contact with Reservist:
Geographical area(s) in a Anticipated modus operand Expected method of estable By letter from OP By Case Officer	(area knowledge, language, etc.): which assistance is desired: di: Dishing initial contact with Reservist:
Special skills required Geographical area(s) in a Anticipated modus operance Expected method of estable Description of the stable of the second of the s	(area knowledge, language, etc.): which assistance is desired: di: Dishing initial contact with Reservist: Dishing initial contact with Reservist: Dishing Exerciting Officer Dishing Contacts Field Office

S-E-C-R-E-T

CIVILIAN STANDBY RESERVE PROGRAM OFFICIAL AGENCY FILE INFORMATION SHEET

	DATE:					
1.	NAME:	First	Middle			
2.	The above named individuthe CIA Civilian Standby in the near future by the gram.	y Reserve and will p	probably be contacted			
3•	If this individual is re Mobilization and Reserve should be notified at or	Branch, Office of		е		

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EXHIBIT D

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CIVILIAN STANDBY RESERVE PROGRAM OFFICIAL AGENCY FILE INFORMATION SHEET

	DATE:			
1.	NAME:			
	(Last)	(First)	(Middle)	•
2.	The above named individual is a member of the CIA Civilian Standby Reserve.			
3.	If this individual is reemployed by the Agency in any manner the Mobilization and Reserve Branch, Office of Personnel should be notified at once.			25X1A